



September 29, 2026

Since we launched our \$2.6 Million Miracle Campaign, we have received several insightful questions from donors. We know that if a few people have these questions, it's likely many more do as well. I wanted to use this as an opportunity to share more details about the campaign that will hopefully help answer these questions. We would love to visit with you over the phone or in person if you have follow-up questions or concerns. My door is always open!

Timeline: The 60-day deadline is fast approaching: **October 18, 2026**. We believe that God has asked us to pray for and seek the full purchase amount of \$2.6 million for this 2-acre property adjoining our current 5-acre Campus of Hope. We also have the ability to extend the deadline on our offer to December 30, 2026.

A Wise Investment: We believe the purchase of this 2-acre property is a wise decision for the future growth of GAP Ministries, for both practical and ministry reasons. Based on the property's current income and proposed purchase price, we expect its cap rate to be above the roughly 6% benchmark available for Tucson industrial properties. The rental income would provide positive cash flow that can support our mission while we take time to plan for future development.

It's clear to our leadership team that GAP is in a rapid expansion mode, driven heavily by the overwhelming need we see in our community. Purchasing this property would secure room for GAP's future at this site, which is critical as a move to a new property would be costly and disruptive.

We had hoped to one day secure both this 2-acre segment and another 1-acre segment adjoining our current 5-acre property, the Campus of Hope, but this was a dream for our future. This 2-acre segment came up for sale suddenly, and there are other prospective buyers competing for it, which is why we felt the need to act quickly.

Our Mission: GAP's mission is to bring help, healing, and hope to our community. That has taken many forms over 27 years, from foster care to community programs, food bank distribution, meal services to children and seniors and opportunities for people to develop new skills through workforce development.

We have served thousands of children and families and distributed millions of pounds of food and other products every year. Every program has a unique structure and design, but each one is unified in our overall goal to break generational cycles of poverty and abuse.

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We are currently moving more into the direction of holistic ministry, including case management and behavioral health services grounded in God's Word, to address the trauma affecting children, families, and individuals in our community. The relief work we do is vital, but restoration is at the heart of where we believe God is leading us.

Programs: Since 1999 GAP Ministries has helped children and families move from crisis to stability and self-sufficiency, with a mission to break cycles of poverty and abuse in our community. Today we serve Southern Arizona through three interconnected areas of impact:

Children - More than 179 foster children and teens are cared for annually through individual foster homes and our family-model SPLASH group homes, designed to keep sibling groups together while providing safe, stable and nurturing environments.

Family - We support families in crisis through supervised Parenting Time visits and practical tools that help parents build healthier homes and work toward reunification whenever possible.

Community - Our Community Warehouse redistributes over \$8.7 million in food and essential products annually, putting critical resources into the hands of families and nonprofit partners. GAP and Miracle Center's career and life development programs provide job training, placement assistance and ongoing support to help individuals obtain sustainable employment. GAP's commercial kitchen prepares over 91,000 nutritious meals for low-income children, seniors and families struggling with food insecurity.

Our programs work cooperatively together to address both immediate needs as well as the underlying barriers that keep families trapped in cycles of poverty and abuse. Since our beginning in 1999 the heart of GAP Ministries has been to care for the widow and orphan, preserving the dignity of every child, individual, and family we serve.

Success in our Community: If success means that every need in our community has been met, the work is far from finished. But we have seen success in individual lives: children cared for, families reunited, skills gained, and hope restored. When you see that one life that was destined for a destructive outcome shift and set on a healthy trajectory, I see success.

GAP is also audited annually in multiple areas, and we take our financial and contractual obligations seriously. Though profit fluctuations occur from year to year we still provide a tremendous value to our community. Everyone is welcome to view our audited financial statements on our website (gapmin.com/impact).



One thing that I feel is important to add is we operate in a way that may seem foolish to the world. Over the past 27 years, we have often acted out in faith, knowing God has a plan and a purpose. This goes back to our very foundation, as we launched GAP Ministries in our own family home, utilizing our own personal resources.

We recognize this is atypical, but it has allowed us to be extraordinarily generous, both to the community, as well as with nonprofits, churches, and community partners. Our aim has never been to end each year with a "profit," but to impact as many lives as we are able with the resources God has gifted us with.

There's a balance to both of these points. On the one hand, we are called to be good financial stewards, especially given the reality that our funding comes to us through donors who are entrusting us with their gifts. On the other hand, everything we have is a gift from God, and we are called to obey Him in all things. Our promise to our donors is to be transparent when God has called us to step out in faith.

The future of GAP Ministries: This is an important season of planning. Since the purchase of the Campus of Hope in 2021, we have experienced rapid growth. With this new, expanded space of our own, we have had the capacity to step into bigger opportunities to meet the complex needs in our community. We have several large partnerships on the horizon that will open up even more doors to provide the means that can break cycles keeping families perpetually trapped in poverty.

We are examining the leadership and structure needed to steward the next chapter with excellence. We know that several positions are critical as we move into these next few years. We are working with third party expert consultants to ensure we step into this season as strong as possible, from finding clinical leadership to guide appropriate services for our constituents, to social enterprise leadership to assist in the development of retail operations serving the community and helping fund the mission. We also intend to continue serving children and families through our work with the State of Arizona.

Finding people with the right heart, experience, and skills is essential to stewarding these opportunities well. We welcome prayer for us, as we know God's hand has always guided us through various changes and challenges.

What will be done with this investment? GAP's programs are supported through a mix of contracts, grants, contributions, and revenue from our social enterprises. 88 cents of every dollar that is given to GAP Ministries' general fund goes toward programs. Our goal is for each program to have a sustainable funding stream. We will evaluate the cost of any new direction



before moving forward and take seriously the responsibility that comes with every gift entrusted to us.

I believe this is good soil in which to invest because every dollar has the potential to touch a life. Stewardship calls for both financial wisdom and faith, and we are committed to both. I have been afraid in the past to ask people to invest or give to this ministry, but God has shown me that the cost of a life changed is priceless and the story God is writing here at GAP is worth the investment.

The cost of this specific request is \$2.6 Million, of which we have raised nearly \$120,000 in under a month, a testimony to the faith you have in the mission and your trust in the stewardship of GAP Ministries. I recognize this is a significant request. But we believe this property will play a critical role in GAP's future, we know God has a purpose that is greater, and we are trusting him to lead us. We have talked to our bank and there is the possibility of financing the property if God chooses not to provide for the entire amount and we have raised enough of the down payment to warrant this decision. **We will keep all donors abreast of the plans, and all gifts will be refunded if we are unable to purchase this property.**

I'm grateful to people who care enough to ask great questions. I love what God has done through GAP and for every life touched along the way. I also believe He is leading us into a new season, and we want to follow Him faithfully. I want to invite you to come by and talk with Jason or myself. I would be happy to take you on a personal tour, or you are welcome to join our monthly tours every third Thursday from 02361 1:30am-1:00pm.

Believing God still does Miracles,

A handwritten signature in blue ink, appearing to read "Greg Ayers", written over a white background.

Greg Ayers, GAP Ministries Founder and President

Greg@gapmin.com | 520-329-8249

Jason@gapmin.com | 520-373-5898

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